

This is to certify that
SPALDING & CO LTD

Membership No: PRS012554

is a member of the



Membership Start Date: 24/07/2021 Membership Expiry Date: 23/07/2022

A handwritten signature in black ink that reads 'Sean Hooker'. The signature is written in a cursive style and is positioned above a dotted line.

Sean Hooker - Head of Redress

Authorised by



Ministry of Housing,
Communities &
Local Government

www.communities.gov.uk

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TRADING
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